



Executive Summary

CHALLENGE

Our world stands at a pivotal inflection point; international rules-based order is under increasing threat by today's rapidly-evolving geopolitical landscape and aggressive economic and technological competition from global adversaries. It is more critical than ever to ensure global stability through the coordinated funding of assets that protect U.S. and Allied leadership and collective national security interests.

OPPORTUNITY

Enlisting the participation of the capital markets to exponentially supplement transnational defense and national security spending is both urgent and essential. To do so, we must strengthen our network of private sector actors to meet our most important strategic goals, while increasing collaborative efforts to enhance capital flows in ways that safeguard our national security and prosperity.

Harnessing global markets is our most potent tool for securing the investment capital that fuels our economic prosperity and innovation leadership. We must act now, for the stakes have never been higher.

In today's world, the international rules-based order is not just a diplomatic ideal—it's a national security imperative.

VISION

Global Competition and Innovation (GCI) is an investment approach that leverages market mechanisms to support the growth of assets and technologies of strategic importance to national security and global stability. By establishing a Council to this end, unmatched networks of alliances and resources may leverage strategic capabilities, sharpen collective insights, and create a force-multiplier for securing and enhancing international rules-based order.

PURPOSE

The Council on Global Competition and Innovation (CGCI), in partnership with government agencies, partner nations, and private sector leaders, will serve as the nonpartisan, nonprofit vehicle established to promote and accelerate allocation to GCI investments at scale.

OBJECTIVE

Support the aggregation and deployment of US\$1Trillion of GCI investments into the capital markets by year-end 2027.

Mission



ENGAGE

in Investor Outreach
and Public Education



ADVANCE

the Adoption of GCI Investments
and Supporting Policy



DISSEMINATE

Relevant Scholarly Research



ADVOCATE

for the Development of
GCI Products and Services

Key Investment Areas



Artificial Intelligence
and Quantum Computing



Biotechnology
and Biomanufacturing



Critical Minerals and
Advanced Materials



Cybersecurity, Space
and Defense Technology



Energy Security



Food Security and
Agricultural Technology



Manufacturing Advancements and
Supply Chain Resilience



Semiconductors
and Microelectronics

Derisking Opportunities

- **Public-Private Partnerships.** Share risks and leverage private sector expertise, expediency and capital.
- **Structured Finance Mechanisms.** Use tiered financial structures to pool and redistribute risk.
- **Government Incentives and Support.** Adopt policies like carbon pricing, feed-in tariffs and tax incentives.
- **Long-term Contracts.** Provide revenue certainty through long-term government commitments.
- **Risk Mitigation Instruments.** Use credit and offtake guarantees, first-loss provisions, or synthetic reserves.
- **Blended Finance.** Combine public and private capital with different risk appetites.
- **Dual-Use Technology Innovation.** Leverage commercial applications of defense technologies to reduce R&D costs and expand market opportunities.

*The lack of a coordinated market-led effort to allocate capital to assets of strategic importance poses an immediate and long-term threat to the U.S. and partner nations. **The Council on Global Competition and Innovation (CGCI)**, through its stated mission, key investment areas, and strategic use of derisking mechanisms, presents a unique opportunity to safeguard our economic and national security, ensuring a resilient and prosperous future for all.*